| **Response Summary** | |
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| Question | |
| What is true about Agile architecture as defined by SAFe? | Agile architecture supports a continuous flow of value |
| Question | |
| A group of Architects is discussing a major enhancement to an existing system. What three concepts should drive their architecture strategy the most? (Choose three.) | Automating deployments;  Enabling continuous flow of value;  Supporting current users; |
| Question | |
| Which is an attribute of Agile architecture? | It supports continuous flow |
| Question | |
| A newly assigned Solution Architect in an existing SAFe portfolio is reviewing the current Architectural Runway plans. With whom should the Architect most directly collaborate to ensure that she is aligned to the Solution Vision? | Solution Management |
| Question | |
| What is an example of an Architect applying systems thinking principles? | Collaboration with experts in adjacent domains |
| Question | |
| What two principles are included in the CALMR approach to DevOps? (Choose two.) | Culture;  Learning; |
| Question | |
| What is a common flow impediment? | Architecture review boards |
| Question | |
| What two benefits does value stream mapping provide in the Continuous Delivery Pipeline? (Choose two.) | It visualizes the flow of work through the entire system;  It identifies major bottlenecks in the delivery process; |
| Question | |
| Which of the following can help Architects more effectively predict outcomes and validate the hypothesis for Enabler Epics and Features? | Return on investment (ROI) analysis |
| Question | |
| Why is it important for an Architect to contribute to backlogs and prioritization? | To ensure a healthy balance of business Features and Architectural Runway investment |
| Question | |
| Why is the Continuous Integration aspect important to product delivery? | It reduces the cost and risk of deferring quality issues |
| Question | |
| What is one of the architecture perspectives of Continuous Deployment? | Ensure nonfunctional requirements (NFRs) have been fully tested |
| Question | |
| What is a primary purpose of Feature toggles from an architectural standpoint in Release on Demand? | Allows the business to determine when to release to Customers |
| Question | |
| What is the primary purpose of Strategic Themes? | To connect the portfolio to Enterprise strategy |
| Question | |
| Which roles are most likely to collaborate to develop Strategic Themes? | Enterprise Architect, Lean Portfolio Management, portfolio stakeholders |
| Question | |
| When examining an organization's Value Streams, what is a logical next step after identifying an operational Value Stream? | Identify the systems that support the operational Value Stream |
| Question | |
| Organizing around Value Streams provides what two benefits to an organization? (Choose two.) | Shorter time-to-market;Higher productivity; |
| Question | |
| What are two reasons why it is important for the Enterprise Architect to understand operational Value Streams? (Choose two.) | Because architecture is heavily influenced by operational  Value Streams;To architect Solutions that optimize for the flow of value; |
| Question | |
| In what two ways do Solution Trains enable dependent Agile Release Trains (ARTs) to collaborate and deliver more effectively? (Choose two.) | By aligning ARTs on a common cadence;  By aligning ARTs to a common Solution Vision; |
| Question | |
| What is the primary role of a Solution Train? | To build Capabilities with the coordination of multiple ARTs |
| Question | |
| As Solution Management determines the Solution Vision, what two questions should they ask? (Choose two.) | What will the Solution do?;What benefits will it provide?; |
| Question | |
| Which statement describes a Roadmap? | A schedule of events for planned deliverables over a timeline |
| Question | |
| What criteria should be considered when defining nonfunctional requirements? | Bounded, independent, negotiable, testable |
| Question | |
| Which Lean quality management system (QMS) strategy ensures Agile Release Trains (ARTs) include all necessary compliance knowledge? | Organize for value and compliance |
| Question | |
| When should a Story be considered complete? | The nonfunctional requirements have passed their tests |
| Question | |
| Are Milestones part of a Roadmap? | Yes; they are important events that impact the ability to achieve the solution vision |
| Question | |
| What is the best way for a System Architect, working closely with the Product Manager on an Agile Release Train, to contribute to the Program Increment (PI) Roadmap? | Incorporate the right Enablers |
| Question | |
| What is the difference between PI Roadmaps and Solution Roadmaps? | PI Roadmaps show Features, and Solution Roadmaps show Epics |
| Question | |
| A System Architect on a large Agile Release Train is preparing for the upcoming Program Increment (PI). | Negotiate a large capacity allocation for Enablers in the next PI |
| Question | |
| How does the Architectural Runway account for emergent design? | Teams grow system design as Features require |
| Question | |
| What does emergent design primarily enable? | Fast local control |
| Question | |
| Architectural Runway ensures teams can predictably deliver what every Program Increment? | Business functionality |
| Question | |
| What does an Epic require? | A definition for minimum viable product |
| Question | |
| What do Program Backlogs contain? | Features and Enablers |
| Question | |
| What is one of the outputs of pre-PI Planning? | Determine a set of Features for every ART |
| Question | |
| What are two outputs from a Solution pre-PI Planning meeting? (Choose two.) | A set of Features for each Agile Release Train (ART);  Updated and aligned Agile Release Train (ART) Visions; |
| Question | |
| What is one of the focus areas when planning the architectural Vision for a Program Increment (PI)? | Program risks that will arise during PI Planning |
| Question | |
| What is an Architect's primary responsibility during the first half day of PI planning? | To present Architectural Vision |
| Question | |
| f? | Write a nonfunctional requirement (NFR) to capture the risk |
| Question | |
| During what Program Increment (PI) Planning activity are Architects most likely to revise the architecture Vision? | Planning adjustments |
| Question | |
| What is a key activity of the System or Solution Architect during management review and problem-solving? | Negotiating adjustments to help realize the architecture Vision |
| Question | |
| A Solution Architect is participating in post-Program Increment (PI) Planning and wants to make sure specific inter-Agile Release Train dependencies uncovered during PI Planning are made visible. What is the next step? | Update the Solution board |
| Question | |
| What are the three inputs to the Solution post-PI Planning? (Choose three.) | Program PI Objectives from all ARTs;Solution  planning board;  Solution risks; |
| Question | |
| Which activity occurs regularly at the Architect sync? | Swarming on problems that are impeding the Agile Release Train(s) |
| Question | |
| Throughout Program Increment (PI) execution, what should be the main focus for Architects? | Supporting Enabler delivery development |
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| What would a System Architect most likely demo at an Iteration Review? | Intentional architecture |
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| What is one aspect of the Architect's role during Iteration Review? | Gauge alignment with Solution Intent |
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| Which ceremony is designed to demonstrate the integrated work across all teams on the Agile Release Train each Iteration? | System Demo |
| Question | |
| During which activity do Architects provide teams feedback on the actual value delivered from architecture work? | Inspect & Adapt |
| Question | |
| What is the correct order of the components of the Inspect and Adapt event? | System Demo, quantitative Metrics, retrospective, problem-solving workshop |
| Question | |
| How does an Architect align Enterprise architecture strategy with Enterprise strategy? | By understanding Strategic Themes |
| Question | |
| What would an Enterprise Architect be responsible for in SAFe? | Writing Enabler Epics for key technical initiatives |
| Question | |
| A Solution Architect is working in a business area that has just started their first Solution Train. | Plan Enablers for the upcoming PI |
| Question | |
| What is a key component that every Enabler Epic should have? | Hypothesis statement |
| Question | |
| In what two ways do the principles of cadence and synchronization apply to the Portfolio Level? (Choose two.) | By ensuring flow through the Epic Kanban system;By  fueling the learning cycle; |
| Question | |
| Which describes how Architects perform as Lean-Agile leaders? | Reinforcing SAFe core values and principles |
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| A System Architect is working with a new Agile Release Train (ART) and has planned multiple Enabler Features that explore different approaches to a technical issue that is not fully understood. | Discuss with the Product Manager the need to assume variability and preserve options |
| Question | |
| How can Architects serve as Lean-Agile leaders? | By respecting people and teams |
| Question | |
| How do Architects collaborate with the Lean-Agile center of excellence? | By defining key technical initiatives that support Lean Budgets via Enabler Epics |
| Question | |
| An Agile Architect has been asked to create a plan for modernizing a major legacy system. Assuming it will take more than a year and multiple Agile Teams to complete, what should the Architect be sure to include as part of the plan? | A detailed implementation roadmap with iterative release dates |

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| Why is the Continuous Integration aspect important to product delivery? | It reduces the cost and risk of deferring quality issues |
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| What is one of the architecture perspectives of Continuous Deployment? | Ensure Features have full stack telemetry |
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| What is an Architect's primary responsibility during the first half day of PI planning? | To present Architectural Vision |
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| On day 2 of Program Increment (PI) Planning when ROAMing risks, a risk is identified and accepted by the Agile Release Train. What should the Architect do? | Adjust the Solution Roadmap to account for the risk |
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| What is a key activity of the System or Solution Architect during management review and problem-solving? | Negotiating adjustments to help realize the architecture Vision |
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| A Solution Architect is working in a business area that has just started their first Solution Train. | Perform application rationalization |
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| An Agile Architect has been asked to create a plan for modernizing a major legacy system. Assuming it will take more than a year and multiple Agile Teams to complete, what should the Architect be sure to include as part of the plan? | A plan on how a balance between intentional architecture and emergent design will be managed |